The Influence Of Service Excelent

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WORD COUNT 4513 Words	CHARACTER COUNT 22954 Characters
PAGE COUNT 6 Pages	FILE SIZE 281.5KB
SUBMISSION DATE Apr 26, 2023 2:19 PM GMT+7	REPORT DATE Apr 26, 2023 2:19 PM GMT+7

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Int. j. adv. multidisc. res. stud. 2022; 2(3):498-503



ISSN: 2583-049X

Received: 30-04-2022 **Accepted:** 10-06-2022

The influence of service excellent to customer satisfaction: Study of PT. Bank Rakyat Indonesia Bandar Jaya Branch

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Abstract

This study aims to determine and describe the partial influence of the variables of ability, attitude, appearance, attention, action, responsibility on customer satisfaction at Bank Rakyat Indonesia Bandar Jaya branch, then to determine the magnitude of the simultaneous influence of the variables of ability, attitude, appearance, attention, action, responsibility for customer satisfaction of Bank Rakyat Indonesia Bandar Jaya branch. This study uses a quantitative research paradigm and is included in the type of explanatory research, the population in this study is the customer of the Indonesian People's Bank at the Bandar Jaya branch, the data applection method uses the Purposive Sampling method. The independent variables in this study are ability, attitude, appearance, attention, action, responsibility, while the dependent variable in this study is customer satisfaction ¹³/₂₈ ased on the test results with the partial significant test, me results of this study indicate that the variables of ability, artitude, appearance, attention, action, responsibility each have a significant effect on customer satisfaction at Bank Rakyat Indonesia Bandar Jaya Branch, based on the results of the simultaneous significant test, the fcount value is 20,081 and ftable is 2,20, so it can be concluded that fcount > ftable, which means that there is a simultaneous influence between the variables of ability, attitude, appearance, attention, action, responsibility on Bank Rakyat customer satisfaction. Indonesia branch of Bandar Jaya and with the coefficient of determination test it is known that the relationship between ability, attitude, appearance, attention, action, responsibility to customer satisfaction is 56.4%.

Keywords. Ability, Attitude, Appearance, Attention, Action, Responsibility, Customer Satisfaction

1. Introduction

Intense competition in the business world does not only occur in one type of company, but applies to almost all types of companies, one of which is competition in banking companies. Based on the intense competition that occurs in the banking world, customers (service users) are increasingly critical in responding to a service offered by banking institutions so that service and customer trust (customers) are an integral part that is difficult to separate and is a vital aspect in order to survive to win competition. Along with the increase in the number of banks, resulting in most banks competing to attract funds from the public and channel them back to people who need them both for productive and consumptive purposes, the competition that occurs between banks produces a variety of products and services that are more diverse, so that the These factors shape people's behavior towards banks which in the end people will compare banking products or services with the expectations held by each individual. The diverse interests of the public make it difficult for banks to adjust their products to the behavior of the people in the banking business, because most of the products offered by banks have similarities, both in the form of savings and loans. When a bank has the same product as the product offered by competitors, then one aspect that can differentiate or provide more value is the delivery of superior services or commonly referred to as Service Excellent. Service Excellent when interpreted literally, namely Service means service, service or task while excellent means superior, excellent or very good, so that in this study perfect service is one of the important selling points for a banking industry. According to Barata (2011: 27)^[1] excellent service (service excellent), is a concern for customers by providing the best service to facilitate the fulfillment of their needs and realizing their satisfaction, so that they are always generous to the company, thus to achieve a better position, every bank must pay attention to customer satisfaction, one of which is by providing the best service. In this regard, it is important that one of the main factors for customers to choose a bank is based on the services provided by the bank. In this case, the bank can implement excellent service or called service excellent. Service Excellent in a company can be one of the basic requirements to survive and develop in the banking world, this is as described above, customer satisfaction will have a positive impact on the bank, for that Service Excellence must be pursued by all bank employees, especially on Frontliners



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(Customer Service, Tellers, and Security Guards) because they are at the forefront of a bank in delivering a service directly to customers. Based on the opinions mentioned above, the customer can assess whether the service excellent that has been implemented is in accordance with the customer's wishes or not. When service excellence does not meet the standards desired by customers, it can cause customers to feel dissatisfied. Customer dissatisfaction with the service received can cause customer anger, causing Negative Word of Mouth (WOM), customer transfer to other banks and other bad effects that will affect the sustainability of the bank's business (business sustainability). In Indonesia, there are several state-owned and private banks. Bank is one of the government agencies that has SOP (Standard Operating Procedure) to support bank activities so that they can run properly and according to procedures. Bank is a service compare that is very often visited by the public. One of them is T. Bank Rakyat Indonesia (Prsero) Tbk. The vision of Bank Rakyat Indonesia is to become a leading commercial bank that always puts customer satisfaction first. Meanwille, the mission of Bank Rakyat Indonesia is to carry out the best banking activities by prioritizing services to micro, small and medium enterprises to support the improvement of the community's economy. In addition to providing excellent service to customers through a widespread network and supported by professional human resources by implementing Good Corporate Governance practices. PT. Bank Rakyat Indonesia is currently on its way to The Most Valuable Bank in South East Asia and Home To The Best Talent. It can be seen that Bank Rakyat Indonesia (BRI) is the only standowned bank that has a working area to remote 17areas. The interest in satisfaction stems from its role in influencing repeat customers' purchasing decisions and subsequent company profits. In addition to making repeat purchases, it can also increase customer immunity against the temptation of other brands. If the customers of Bank BRI Kanca Bandar Jaya are satisfied with the services they get, they will be loyal to the company, including not being tempted by the products or services that competitors offer. It is interesting for the authors to conduct research on whether the application of service excellence affects customer satisfaction at Bank Rakyat Indonesia Bandar Jaya Branch.

2. Research methods

In this study the method used is a quantitative approach. The location of this study was carried out at BRI Kanca Bandar Jaya, Central Lampung Regency. The population in this study were BRI Kanca Bandar Jaya customers. Determination of the sample size in this study using the Lemeshow formula, this is because the total population in the study is unknown. The following is the Lemeshow formula (Kuncoro, 2013: 140).

$$n = \frac{z^2 p (1 - p)}{d^2}$$
$$n = \frac{1.9620.5(1 - 0.5)}{0.1_2}$$

Then the results obtained by the number of samples needed in this study were 96 respondents but were rounded up to 100 respondents. This is reinforced by the theory conveyed by Sugiyono (2013:131)^[4] that the appropriate sample size in the study is between 30 to 500 Sampling in this study uses a non-probability sampling

Sampling in this study uses a non-probability sampling technique, namely a sampling technique that does not provide equal opportunities/opportunities for each element or member of the population to be selected as a sample. The sample was taken by purposive sampling method, namely the technique of determining the sample with certain onsiderations (Sugiyono, 2013: 126)^[4]. The reason for asing the purposive sampling method is based on the consideration that the selected data sample meets the criteria to be tested. The criteria in this study include:

- 1. BRI Kanca Bandar Jaya customers who are more than 5 years old.
- 2. BRI Kanca Bandar Jaya customers who have other bank savings.

3. Results and discussion

Descriptive Analysis The results of the descriptive statistical analysis then display the lowest value, highest value, average, and 26 ndard deviation based on the research variables which can be seen in the following table:

Variabel	14	Minimum	Maximum	Mean	Std. Deviation	Ske	wness	Ku	rtosis
variadei	Statistic	Statistic	Statistic	Statistic	Statistic	Statistic	Std. Error	Statistic	Std. Error
X1	100	11.0	19.0	15.420	1.7876	-0.126	0.241	-0.464	0.478
X2	100	17.0	25.0	20.740	1.6182	0.083	0.241	-0.195	0.478
X3	100	11.0	19.0	15.450	2.1945	-0.300	0.241	-0.889	0.478
X4	100	13.0	23.0	17.910	2.0797	0.177	0.241	-0.486	0.478
X5	100	9.0	19.0	14.760	2.3055	-0.079	0.241	-0.775	0.478
X6	100	14.0	24.0	19.180	2.1052	0.089	0.241	-0.530	0.478
Y1	100	16.0	29.0	22.730	2.9054	0.024	0.241	-0.541	0.478
Valid N (listwise)	100								

Table 1: Minimum, Maximum, Mean, Descriptive Statistical Analysis; Standard Deviation, Skewnes and Kurtosis

Source: Data Primer 2021

Based on table 2. above, it can be seen that the respondents' assessment of the ability variable (x1) with the amount of data studied amounted to 100 respondents. The total assessment of the perceived ability variable by the respondents showed the lowest value of 11.0 and the highest value of 19.0 with an average perceived value of the ability variable of 15.420.

Simple Zinear Regression Analysis

Simple linear regression analysis in this study was onducted to determine the effect of independent variables in the dependent variable, namely the ability variable on the customer satisfaction variable, the attitude variable on the customer satisfaction variable, the appearance variable on the customer satisfaction variable, the attention variable on

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customer satisfaction, the action variable on customer satisfaction. customers, and the reconsibility variable on the customer satisfaction variable. The results of imple linear regression analysis in this study can be seen in the following table:

			Contraction	y
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	,268ª	,072	,062	,56056
		a. Pred	ictors: (Constant), k	Kemampuan

	ANOVA ^a											
	Sum of Squares df Mean Square F Sig.											
Regression 2,385 1 2,385 7,589 ,007												
1	Residual	30,794	- 8	,314								
	Total	33,179	ور									
	a. Dependent Variable: Kepuasan Pelanggan											
	ŀ	. Predictors: (Cons	tant), Kemampuan								

	Coefficients ^a										
6		Unstand	lardized	Standardized							
	fodel	Coeff	icients	Coefficients	t	Sig.					
		B Std. Error		Beta		-					
1	(Constant)	2,911	,460		6,323	,000					
1	Kemampuan	,309 ,112 ,268			2,755	,007					
	a. Dependent Variable: Kepuasan Pelanggan										

Based on the first table, it can be seen that the R value is the correlation coefficient value. In the ability variable (Ability) the correlation value is 0.268, from this value it can be interpreted that the relationship between ability and customer satisfaction is in the very weak category.

Analisis Regresi Linier Sederhana Variabel Sikap

	2. Jodel Summary										
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate							
1	,304ª	,092	,083	,55435							
a. Predictors: (Constant), Sikap											
-											

		ANO	VA	a						
	Model	Sum of Squares	df	Mean Square	F	Sig.				
	Regression	3,062	1	3,062	9,965	,002 ^b				
1	Residual	30,116	-8	,307						
	Total	33,179	ور							
	a. Dependent Variable: Kepuasan Pelanggan									
		b. Predictors: (C	ons	tant), Sikap						

	Coefficients ^a										
1	Unstai	ndardized	Standardized	t							
fodel	Coef	ficients	Coefficients		Sig.						
	B Std. Error		Beta								
(Constant)	2,181	,632		3,451	,001						
¹ Sikap	Sikap ,412 ,130 ,304										
8	a. Depende	ent Variable: H	Kepuasan Pelanggan								

Based on the first table, it can be seen that the R value is the correlation coefficient value. In the attitude variable, the correlation value is 0.304, from this value it can be interpreted that the relationship between attitude and customer satisfaction is in the very weak category.

Simple Linear Regression Analysis of Appearance Variables

	2. fodel Summary											
Μ	Model R R Square Adjusted R Square Std. Error of the Estimate											
1 ,393 ^a ,154 ,145 ,53514												
	a. Predictors: (Constant), Penampilan											
					22)V A	^a					
	M	odel		Sum	of Squares	df		ean Square	F		Sig.	
	Reg	ressio	on		5,113	1		5,113		356	,000 ^b	
1	Re	sidua	1	2	28,065	3		,286				
	Т	`otal		3	33,179	ور '						
			a. I	Depend	ent Variable	e: K	epua	asan Pelangg	gan			
				b. Pred	lictors: (Cor	istai	nt), l	Penampilan				
					Coeffi	cier	nts ^a					
	10			Unst	andardized		5	Standardized	ł			
	10.		1	~	0.01 1			~ ~ ~ ·			a .	

		countrie	1100		
	Unstai	ndardized	Standardized		
10 Iodel	Coef	ficients	Coefficients	t	Sig.
	В	Std. Error	Beta		
(Constant)	2,694	,353		7,627	,000
¹ Penampilan	,367	,087	,393	4,226	,000
a.	Depender	nt Variable: K	Lepuasan Pelanggan		

Based on the first table, it can be seen that the R value is the correlation coefficient value. In the appearance variable (appearance) the correlation value is 0.393, from this value it can be interpreted that the relationship between appearance and customer satisfaction is in the very weak category.

Simple Linear Regression Analysis of Attention Variables

	2. fodel Summary											
Model	Model R R Square Adjusted R Square Std. Error of the Estimate											
1	,537 ^a ,	,288	,	,281		,49097						
		a. Pre	dictors:	(Constar	nt), Perhati	an						
			A	ANOVA	I							
(19	lodel		um of uares	df	Mean Square	F	Sig.					
	Regressio	on 9	,555	1	9,555	39,640	,000 ^b					
1	Residua	ul 23	3,623	38	,241							
	Total 33,179											
	a. D	Depend	ent Vari	able: Ke	puasan Pel	anggan						
		1 D	1.	(0)	() D 1 (*							

b. Predictors: (Constant), Perhatian

	Coefficients ^a										
6		Unstandardized		Standardized	lardized						
	Jodel	Coefficients		Coefficients	Т	Sig.					
		В	Std. Error	Beta							
1	(Constant)	1,621	,408		3,974	,000,					
1	Pertian	,675	,107	,537	6,296	,000,					
	13 Dependent Variable: Kepuasan Pelanggan										

Based on the first table, it can be seen that the R value is the correlation coefficient value. In the attention variable, the correlation value is 0.537, from this value it can be interpreted that the relationship between attention and customer satisfaction is in the very weak category.

Simple Linear Regression Analysis of Action Variables

	Contract Summary								
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate					
1	,605ª	,365	,359	,46349					
	a. Predictors: (Constant), Tindakan								

	ANOVA ^a									
	21 Jodel	Sum of Squares	df	Mean Square	F	Sig.				
	Regression	12,126	1	12,126	56,447	,000 ^b				
1	Residual	21,052	28	,215						
	Total	33,179	ور							
	a. Dependent Variable: Kepuasan Pelanggan									
		b. Predictors: (Co	nst	ant), Tindakan						

	Coefficients ^a									
	Unstandardized		Standardized							
Model	Coefficients		Coefficients	Т	Sig.					
	В	Std. Error	Beta							
(Constant)	1,987	,294		6,757	,000					
¹ Tindakan	,558	,074	,605	7,513	,000					
a	a. Dependent Variable: Kepuasan Pelanggan									

Based on the first table, it can be seen that the R value is the correlation coefficient value. In the action variable, the correlation value is 0.605, from this value it can be interpreted that the relationship between action and customer satisfaction is in the very weak category

Simple Linear Regression Analysis of Responsibility Variables

				<mark>Model</mark> Summar	'y
\leq	Jodel	R	R Square	Adjusted R Square	Std. Error of the Estimate
	1	,437ª	,191	,183	,52337
			a. Predic	tors: (Constant), Ta	nggungjawab

	ANOVA ^a									
	fodel	Sum of Squares	Df	Mean Square	F	Sig.				
	Regression	6,335	1	6,335	23,127	,000 ^b				
1	Residual	26,844	98	,274						
	Total	33,179	99							
	a. Dependent Variable: Kepuasan Pelanggan									
	b.	b. Predictors: (Constant), Tanggungjawab								

		Coefficient	s ^a			
	Unstandardized		Standardized			
Model	Coefficients		Coefficients	t	Sig.	
	В	Std. Error	Beta			
(Constant)	2,098	,434		4,837	,000	
¹ Tanggungjawab	,496	,103	,437	4,809	,000	
a. Dependent Variable: Kepuasan Pelanggan						

Based on the first table, it can be seen that the R value is the correlation coefficient value. In the accountability variable, the correlation value is 0.437, from this value it can be interpreted that the relationship between responsibility and customer satisfaction is in the very weak category.

Multiple Linear Regression Analysis

The results of multiple linear regression analysis in this study can be seen in table 3. as follows:

Table 3: Analisis Regresi Linier Berganda

10		Unstandardized		Standardized		
	fodel	Co	efficients	Coefficients	t	Sig.
		В	Std. Error	Beta		
	(Constant)	<mark>-1</mark> ,719	0,666		-2,581	<mark>0</mark> ,011
	X.1	0,191	0,084	0,165	2,269	0,026
	X.2	0,295	0,095	0,217	3,090	0,003
1	X.3	0,147	0,073	0,157	2,009	0,047
	X.4	0,280	0,108	0,222	2,592	0,011
	X.5	0,273	0,082	0,296	3,312	0,001
	X.6	0,233	0,087	0,205	2,673	0,009
		Sur	nber: data pri	mer 2021 (diolah)		

¹⁸Sased on table 3. above, it is known that the constant value is (-1.719), while the coefficient value for the Ability variable is (0.191), then the Attitude variable coefficient is (0.295), then the Appearance variable coefficient is (0.147), on the variable to four, namely the attention variable, the coefficient value is (0.280), and the action variable coefficient is (0.273) and the last is the responsibility variable coefficient value is (0.233) based on the coefficient values covering the six variables listed in table 4.36 above. multiple linear regression analysis equation can be formed as follows:

Y = -1,719+ 0,191+ 0,295+ 0,147+ 0,280+ 0,273+ 0,233 e

ji Hipotesis ji Signifikan Parsial (Uji t)

Table 4: Hasil Uji Signifikan Parsial (Uji t)

No	Hipcosis	t _{hitung}	t _{table}	Sig a	Keterangan
1	The ability factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.				
2	Attitude factors have a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.	3,090	1,661	0,003	Didukung
3	The appearance factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.	2,009	1,661	0,047	Didukung
4	The attention factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.	2,592	1,661	0,011	Didukung
5	Action factors have a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.	3,312	1,661	0,001	Didukung
6	The responsibility factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.	2,673	1,661	0,009	Didukung

Source: data primer 2021 (diolah)

Table 4. It is known that the the two transformation 200 the two transformations 2.265 with a probability significance of 0.028, then the Attitude variable has a tount of 3.090 with a significance of 0.003, then the Appearance variable has a tout of 2.009 with a significance of 0.047, the Attention

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variable has a tcount of 2.592 with a a significance value of 0.011, in the fifth variable, namely the action has a tcount value of 3.312 with a significance of 0.001 and the last variable Responsibility has a tcount value of 2.673 with a probability significance of 0.009.

Based on the explanation above regarding the results of testing the six independent variables, manely ability, attitude, and arance, attention, action, and responsibility, it can be seen that all independent variables have a significant effect on the dependent variable, namely customer satisfaction at Bank BRI Kanca Bandar Jaya, which is indicated by the value tcount > ttable.

Uji Signifikan Simultan (Uji F)

Table 5. below explains that the Fcount value is 19.750 with a significance level of 0.000. Based on the data in the table above, it is known that df1 = 6 (number of independent variables) with df2 (n-k-1) that is (100-6-1) = 93 with degrees of freedom of 0.05 so that Ftable is 2.20

ANOVA ^a							
Model	Sum of Squares	Df	Mean Square	F	Sig.		
Regression	18,589	6	3,098	19,750	0,000 ^b		
Residual	14,589	93	,157				
Total	33,179	99					

Table 5. Jasil Uji Signifikan Simultan (Uji F)

Sumber: data primer 2019 (diolah)

Uji Koefisien Determinasi (Uji R²)

Table 6: Hasil Uji Koefisien Determinasi (Uji R²)

_	Model Summary ^b						
2	fodel	D	R	Adjusted R	Std. Error of the		
	Jouer	R	Square	Square	Estimate		
		0,749ª	0,560	0,532	,39607		
	Sumbo	e r: data	a primer 2	021 (diolah)			

Table 6. above explains that the coefficient of determination (R square) has a value of 0.560, this figure shows that the relationship between the six variables framely ability, attitude, appearance, attention, action, and responsibility for customer satisfaction is 0.560 and can't is known that the magnitude of the coefficient of determination of 0.560 is equal to 56%, this shows that the percentage of the influence of the variables of ability, attitude, appearance, attention, action, and responsibility on customer satisfaction is 56%, while the rest (100%-56% = 44%) is influenced by other variables or indicators outside this regression model.

The Influence of Ability on Customer Satisfaction

The data analysis in this study is explained based on the data through the results of the partial significant test (t test) on the ability variable which has a tcount value of 2.269 while the ttable value for n = 100 at = 0.05 is 1.661. Based on the results of the calculations above, it can be seen that the value of tcount is 2,269 > ttable 1.661, these results indicate that H1 is accepted, so partially a can be concluded that the ability factor has a significant effect on customer satisfaction at Based BRI Kanca Bandar Jaya. This study has results that show that the ability variable has a significant effect on customer satisfaction at Based BRI Kanca Bandar Jaya.

The Effect of Attitude on Customer Satisfaction

Further data analysis which is explained based on the data through the results of the partial significant test (t test) on the attitude variable has a tcount value of 3,000 while the ttable value for n = 100 at = 0.05 is 1.661. Based on the results above, it can be seen that the tcount value is 3.090 > ttable 1,51, these results indicate that H2 is accepted, so partially a can be concluded that the Attitude factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.

The Effect of Appearance on Customer Satisfaction

The third data analysis is explained based on the data through the results of the partial significant test (t test) on the Appearance variable which has a tcount value of 2,009 while the ttable value for n= 100 at = 0,05 is 1,661. Based on the results above, it can be seen that the tcount value is 2,009 > ttable 1,661, bese results indicate that H3 is accepted, so partially a can be concluded that the appearance factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.

The Effect of Attention on Customer Satisfaction

The fourth data analysis is explained based on the data through the results of the partial significant test (t test) on the Attention variable which has a tcount value of 2,592 while the ttable value for n = 100 at = 0.05 is 1,661. based on the results above, it can be seen that the tcount is 2,592 ttable 1,661, these results indicate that H4 is accepted, so a can be partially concluded that the Attention factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.

The Effect of Action on Customer Satisfaction

The fifth data analysis is explained based on the data through the results of the partial significant test (t test) on the Attention variable which has a tcount value of 2.312 while the ttable value for n = 100 at = 0.05 is 1.661. Based on the results above, it can be seen that the value of tcount is 3.312 > ttable 1.661 these results indicate that H5 is accepted, so partially a can be concluded that the Action factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.

The Effect of Responsibility on Customer Satisfaction

The fifth data analysis is explained based on the data through the results of the partial significant test (t test) on the Responsibility variable having a tcount value of 2,673 while the ttable value for n = 100 at = 0.05 is 1,661. Assed on the results above, it can be seen that the tcount value is 2,673 > ttable 1,661, as results indicate that H6 is accepted, so partially a can be concluded that the Responsibility factor has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.

Simultaneous Influence of Ability, Attitude, Appearance, Attention, Action, and Responsibility on Customer Satisfaction. The seventh data analysis is explained through simultaneous significant test data (F test) based on all independent variables namely Ability, Attitude, Appearance, Attention, Action, and Responsibility together with the dependent variable, namely Customer Satisfaction, it is known that the Fcount is 19.750 while the value of Ftable for df1 = 6 (number of independent variables) with df2 (n-k-

1) or (100-6-1) = 22 which is 2.20 with a significant probability of 0.000. Dased on the results above, it can be seen that Fcount > Ftable thus H7 is accepted, which means that the Ability, Attitude, Appearance, Attention, Action, and Responsibility factors simultaneously lave a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya.

27. Conclusion

Based on the results of the study, the discussion on the research entitled the effect of service excellent on customer satisfaction (study at PT. Bank Rakyat Indonesia Branch Office Bandar Jaya). obtained in this study:

- 1. Ability has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya by 7.2%.
- 2. Attitude has a significant effect on customer satisfaction at Bank BRI Kanca Bandar Jaya 9.2%.
- 3. Appearance has a significant effect on customer satisfaction at Bank PRI Kanca Bandar Jaya by 15.4%. Attention has a significant effect on customer
- 4. satisfaction of Bank BRI Kanca Bandar Jaya by 28.8%,
- Actions have a significant effect on customer 5. satisfaction at Park BRI Kanca Bandar Jaya by 36.5%. Accountability has a significant effect on customer
- 6. satisfaction at Bank BRI Kanca Bandar Jaya by 19.1%.

The current research results on simultaneous significant test results which state that the ability, attitude, appearance, ttention, action and accountability factors simultaneously ave a significant effect on satisfaction. Customers of Bank BRI Kanca Bandar Jaya thus strengthening the results of previous studies and also these results are in accordance with the theory that has been explained

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