


KORESPONDENSI:
**Title-CAN THE POLICY ENVIRONMENT IMPROVE THE
POLICY IMPLEMENTATION PRACTICE?**

The article was submitted: 09.03.2022;
approved after reviewing: 08.11.2022;
accepted for publication: 25.03.2023.


Journal : **Public Administration Issues**
Subject Area: **Social Sciences: Public Administration**
APC: **Free APC**
Link: <https://vgmu.hse.ru/en/about>

Mail — □ ×

submit article

 **NOVITA TRESIANA** <novita.tresiana@fisip.unila.ac.id>
3/6/2022 8:40 PM

To: vgmu@hse.ru

 Title_CAN THE POLICY...
50.1 KB

Dear Editor

Manuscript Title: CAN THE POLICY ENVIRONMENT IMPROVE POLICY IMPLEMENTATION PRACTICE?
Author : Novita Tresiana and Noverman Duadji

We have studied the focus of your journal, and the manuscript we sent is appropriate.

We hope that the manuscripts we submit meet the requirements and standards for consideration for review by your reputable and professional reviewers.

If the opportunity comes, we will immediately correct according to the record

Regards
On behalf of the Author team

Assoc Prof. Dr. Novita Tresiana, M.Si

Mail

Re: submit article



Вопросы государственного и муниципального управления <vgmu@hse.ru>
3/9/2022 7:56 PM

To: NOVITA TRESIANA

Dear Dr. Novita Tresiana,

We have received your article. However, I must inform you that both issues for this year are collected. And we are not ready to publish your article in 2022, even if it will have good reviews. Please notify me of your decision.

Sincerely,

Irina Zvereva, Ph.D.,
Vice Editor-in-Chief of the Journal
"Public Administration Issues".

От: NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>
Отправлено: 6 марта 2022 г. 16:40:24
Кому: Вопросы государственного и муниципального управления
Тема: submit article

Dear Editor

Manuscript Title: CAN THE POLICY ENVIRONMENT IMPROVE POLICY IMPLEMENTATION PRACTICE?
Author : Novita Tresiana and Noverman Duadji

We have studied the focus of your journal, and the manuscript we sent is appropriate.

Re: submit article



NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>
3/11/2022 8:06 PM

To: Вопросы государственного и муниципального управления

Dear Irina Zvereva, Ph.D.,
Vice Editor-in-Chief of the Journal
"Public Administration Issues"

In relation to the previous email, we would like to ask the following questions:

1. Do our articles meet your journal's standards for review by your professional and reputable reviewers?
2. If our article has that opportunity, we don't want to withdraw the article, we are happy to wait for the results of the review and hope to get the opportunity to be published in your journal.
3. We have studied your journal for a long time, the articles that have been prepared are intended for this journal.

Kind regards

Assoc. Prof. Dr. Novita Tresiana, Master of Science

Department of Public Administration
Faculty of Social Science and Political Science
Lampung University
Indonesia

On Wed, Mar 9, 2022 at 7:56 PM Вопросы государственного и муниципального управления <vgmu@hse.ru> wrote:

Mail

Re: submit article



Вопросы государственного и муниципального управления <vgmu@hse.ru>
3/11/2022 8:52 PM

To: NOVITA TRESIANA

Dear Dr. Novita Tresiana,

Of course, I will accept your article for review.

Our team is grateful to you for the appreciation of our journal - the appreciation of our work. This is very valuable for us.

I looked at the article. At first glance, the design meets our requirements. The list of used literature includes modern research and research not related to the author's affiliation.

You know, the only thing that confused me is: When it comes to civil servants, a small number of surveys is not surprising, but here you write: "village elders (2 people), and collegiate (2 people)". Don't you think it's worth explaining such a small number of respondents? There may be a question about the number of participants in your study.

Sincerely,

Irina Zvereva, Ph.D.,
Vice Editor-in-Chief of the Journal
"Public Administration Issues".

От: NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>

Отправлено: 11 марта 2022 г. 16:06:05

Кому: Вопросы государственного и муниципального управления

Тема: Re: submit article

Re: submit article



NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>

3/11/2022 10:00 PM

To: Вопросы государственного и муниципального управления

Dear Editors,

With regard to the small number of participants (respondents), we explain as follows:

1. The two villages were originally pilot projects for the women's home industry program, one of the programs of the Ministry of Women's Empowerment of the Republic of Indonesia, as we wrote in the acknowledgment. Our position as a "companion" with our capacity as a research team from the Center for Women and Children Studies, University of Lampung, Indonesia;

2. Our mentoring experience continues by proposing programs and financing through an applied research scheme (seen in recognition) for 2 years (2019-2020).

The results of the research we have done:

1. We conducted a survey and updated the development of the number of homeworkers from 101 to 201, all of whom were female.

We also update for 2 years the development of homeworkers. We admit that the survey technique that has been used is not clearly defined in the research method. However, we are really accompanying, witnessing the efforts that have been done by the homeworkers being hit by the tsunami storm, conducting in-depth studies to see their progress and efforts to recover from the disaster. Against this confusion, we will fix it.

2. We observe primary social capital, the development of policy support, local-village government programs, partner programs, the role of traditional leaders, the role of social entrepreneurship in the village. For this reason, the interview method is used to strengthen and confirm the results of our observations. The purposive method is used, so we don't see the amount, but the adequacy of the data/information.

3. ASN is the government, represented by central, local and village ASN.

4. Traditional figures represent 2 villages. We see that social capital is closely related to the existence of traditional leaders.

5. We represent only 2 universities, they are professors from the University of Lampung who educate their research results on the homeworkers program in 2 villages.

Kind regards,

Associate Prof. Dr. Novita Tresiana

Mail



Re: submit article



Вопросы государственного и муниципального управления <vgmu@hse.ru>
3/11/2022 11:24 PM

To: NOVITA TRESIANA

I just skimmed through the article. If all this information is already there and explained in the text, then it's great and I just didn't notice. If not, then you have the option to paste this information before reviewing and resubmitting the article.

Sincerely,

Irina Zvereva, Ph.D.,
Vice Editor-in-Chief of the Journal
"Public Administration Issues".

Mail

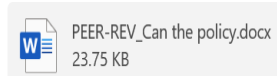


Re: submit article



Вопросы государственного и муниципального управления <vgmu@hse.ru>
9/12/2022 4:45 PM

To: NOVITA TRESIANA



Dear authors,

Please find attached file with the peer-review.

The editorial staff of the journal
"Public Administration Issues"

От: NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>

Отправлено: 12 марта 2022 г. 19:20:25

Кому: Вопросы государственного и муниципального управления

Тема: Re: submit article

Dear Editor,

Thanks for the option suggestions. This means a lot to us.
In the next few days, we will fix it before getting a review

Kind regards,

Berikut catatan Review dari Public Administration Issues

Peer-review of the article submitted to the journal
"PUBLIC ADMINISTRATION ISSUES "
National Research University Higher School of Economics (HSE)
*According to the standards of journal ethics, articles and results are provided
anonymally*

The Article: Can the Policy Environment Improve Policy Implementation Practice?

1. Compliance of the article with the subject of the journal Public Administration Issues»

- ✓ The topic of the article corresponds to the subject of the journal (**Yes or No**) – yes
- ✓ We recommend that you contact another scientific journal on the relevant topics –

2. Article compliance with the requirements of the journal "Public Administration Issues»:

REQUIREMENTS	COMMENTS AND RECOMMENDATIONS	WORK PERFORMED BY THE AUTHOR <i>On the recommendations of the reviewer</i>
The quality of the problem statement in the article, the description of the theoretical and practical aspects of the problem, as well as possible recommendations for improving the problem statement	The quality of the problem statement as well as the description of the theoretical and practical aspects of the problem can be defined as pretty ambivalent. On the one hand, all issues raised by the author are very important, interesting and worth covering in a research paper. On the other hand, the whole variety of issues raised, namely: 1. Social capital, its importance and the ways of its formation; 2. The role of government at different levels and issues of policy-making; 3. The issue of gender equality and its impact on women employment, including the informal employment – all these three major issues raised by the author do not come together in the paper, they do not form a logical research scheme, they somehow exist in the text rather independently. A broad	

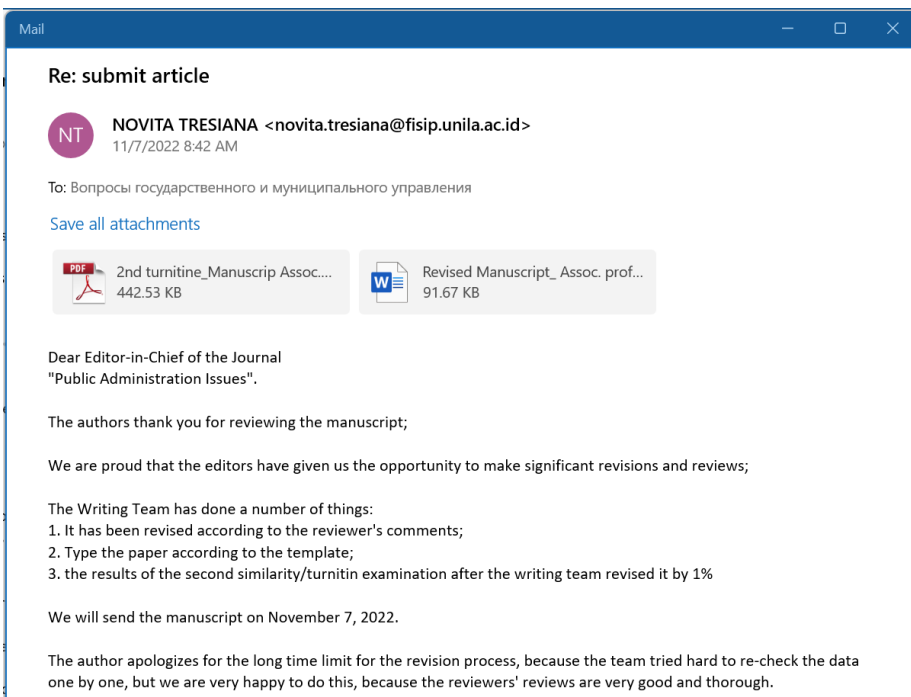
	spectrum of issues covered leads to the lack of focus on key problems. For example, the author touches upon the issue of social capital, but does not come up with a deep analysis of the economic role of social capital in developing countries. This makes the logic of the paper rather shaky	
What are the research questions to which the authors propose to answer in the article, whether there is a clear connection of questions with the theories of Public Administration? Suggestions for improving the structure of the research questions	The research questions are not clearly outlined by the author. The author puts forward the research aim which is “to analyze the extent to which the policy environment, including social capital and the quality of governance, can improve the practices of implementing decent work policies for groups of independent homeworkers at the local government level”. At the same time the author does not specifically outline research questions. Presumably the research questions the way they are being formulated by the author are the following: “How does the interaction between social capital and the quality of government occur, how is social capital built...” and so on. However they don’t look as research questions to me, but rather as vaguely worded research objectives. Moreover, the way the research questions are formulated does not lead (and cannot lead) to any research hypotheses	
Whether hypotheses (answers to research questions) are presented, whether the hypotheses consider the methods of their justification (the presence of technical hypotheses based on the research methods chosen	I haven’t found a clear and straightforward statement of research hypotheses in the text	

<p>by the authors). Whether hypotheses are original, whether they are significant practically. Recommendations for authors to improve the formulation of hypotheses</p>		
<p>The quality of the substantiation (method of substantiation) of the results: the clarity of the description of the method, the availability and volume of data, the application of models and methods, the completeness of the substantiation, etc.</p>	<p>The most obvious problem of the paper is that in terms of methods it claims to rely on "in-depth interviews". However only 12 people were interviewed, which seems to be a pretty small number for research with such a broad spectrum of problems covered. But the biggest problem is that further in the text the author does not refer to results of those interviews, there are no quotes from those interviews and there is virtually no analysis of the interviews' results.</p>	
<p>Quality of literature review on the topic of the article, analysis of sources in accordance with the hypotheses of the article (excluding the abstract nature of the literature review, the presence of binding to the content of the author's hypotheses). Recommendations on the inclusion of additional sources, considering trends in the literature</p>	<p>The quality of literature review is rather good, however since I haven't found any clear research hypotheses there's little evidence of any binding</p>	

Clarity and style of the article, language of presentation in the main part of the article. Recommendations for improving the style of the article	The paper needs to be edited in terms of English grammar, syntax and word choice	
Does the article contain a discussion about the results (what it gives for practice and theory, in which areas it is possible to continue research on this topic). Rate this section (its quality) and tell the author how to strengthen the section	The paper contains some discussion about the results, however this section also needs to be improved	
How complete and representative the bibliography (list of references) is. Please, tell the author what sources else should be considered		

3. Conclusion (*Choose*)

- ✓ The article can be accepted for publication
- ✓ The article can be accepted for publication with minor revision
- ✓ **The article requires significant revision and re-review**
- ✓ The article cannot be accepted for publication



Similarity Report

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Re: submit article**NOVITA TRESIANA** <novita.tresiana@fisip.unila.ac.id>

11/7/2022 9:17 PM

To: Вопросы государственного и муниципального управления

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Dear

Irina Zvereva, Ph.D.,
Deputy Editor-in-Chief of the Journal
"Public Administration Issues".

We have included in the review table the answers to the reviewer's comments (what to do; if not, why not);

I have also highlighted the places of changes we have made in the text of the article (see notes/comments).

We hope the next process goes smoothly.

Thank you

Assoc. Prof. DR. Novita Tresiana, M. Si

Department of Public Administration
Lampung University

Hasil Perbaikan Penulis

Peer-review of the article submitted to the journal
"PUBLIC ADMINISTRATION ISSUES "
National Research University Higher School of Economics (HSE)
*According to the standards of journal ethics, articles and results are provided
anonymally*

The Article: Can the Policy Environment Improve Policy Implementation Practice?

The review table answers to the reviewer's comments

REQUIREMENTS	COMMENTS AND RECOMMENDATIONS	WORK PERFORMED BY THE AUTHOR <i>On the recommendations of the reviewer</i>
The quality of the problem statement in the article, the description of the theoretical and practical aspects of the problem, as well as possible recommendations for improving the problem statement	The quality of the problem statement as well as the description of the theoretical and practical aspects of the problem can be defined as pretty ambivalent. On the one hand, all issues raised by the author are very important, interesting and worth covering in a research paper. On the other hand, the whole variety of issues raised, namely: 1. Social capital, its importance and the ways of its formation; 2. The role of government at different levels and issues of policy-making; 3. The issue of gender equality and its impact on women employment, including the informal employment – all these three major issues raised by the author do not come together in the paper, they do not form a logical research scheme, they somehow exist in the text rather independently. A broad spectrum	<u>Logical Thinking</u> This study aims to introduce the concept of a social capital-based public policy environment to the study of policy implementation arrangements. Using actual empirical data, it describes the challenge of institutionalizing a new set of social capital and its relationship within the framework of governance quality to address the question of how social capital interacts with enhanced implementation. This study's analysis will focus on two hypotheses pertaining to the question of how social capital is built, the role of government in this process, and how to relate the role of social capital within the framework of governance quality. To answer the question, the article employs qualitative methods and case studies to

	<p>of issues covered leads to the lack of focus on key problems. For example, the author touches upon the issue of social capital, but does not come up with a deep analysis of the economic role of social capital in developing countries. This makes the logic of the paper rather shaky</p>	<p>discuss crucial aspects of regulating the institutionalization of processes and mechanisms of social capital development and the interaction of social capital within the governance framework that the government will adopt. The village-level independent home based workers group was selected due to national policy and program support, providing a comprehensive empirical foundation for observing it inside the village government framework</p>
<p>What are the research questions to which the authors propose to answer in the article, whether there is a clear connection of questions with the theories of Public Administration? Suggestions for improving the structure of the research questions</p>	<p>The research questions are not clearly outlined by the author. The author puts forward the research aim which is “to analyze the extent to which the policy environment, including social capital and the quality of governance, can improve the practices of implementing decent work policies for groups of independent homeworkers at the local government level”. At the same time the author does not specifically outline research questions. Presumably the research questions the way they are being formulated by the author are the following: “How does the interaction between social capital and the quality of government occur, how is social capital built...” and so on. However they don’t look as research questions to me, but rather as vaguely worded research objectives. Moreover, the way the research questions are formulated does not lead</p>	<p><i>We revise the formulation of the problem and research objectives</i></p> <p><u>Research Question</u></p> <p>The research question that must be answered is: how does social capital connect with the improvement of implementation?</p> <p>Several answers relate to the questions of : 1) how social capital is built, 2) what role the government plays in this process, and 3) how social capital fits within the framework of quality governance?</p> <p><u>Research purposes</u></p> <p>To address the challenge of how to position the concept of social capital and the successful implementation of policies within the configuration of decent work transformations for independent home-based workers</p>

	(and cannot lead) to any research hypotheses	
Whether hypotheses (answers to research questions) are presented, whether the hypotheses consider the methods of their justification (the presence of technical hypotheses based on the research methods chosen by the authors). Whether hypotheses are original, whether they are significant practically. Recommendations for authors to improve the formulation of hypotheses	I haven't found a clear and straightforward statement of research hypotheses in the text	<p>This study focuses on the management of environmental elements in the form of social capital to improve the implementation process, so that future policy implementations have a greater probability of success</p> <p>Research hypothesis</p> <p><i>"The success of implementation will depend on the improvement of the levels of this value system and the regulation of roles in relationships, as well as institution-to-institution cooperation through a network"</i></p>
The quality of the substantiation (method of substantiation) of the results: the clarity of the description of the method, the availability and volume of data, the application of models and methods, the completeness of the substantiation, etc.	The most obvious problem of the paper is that in terms of methods it claims to rely on "in-depth interviews". However only 12 people were interviewed, which seems to be a pretty small number for research with such a broad spectrum of problems covered. But the biggest problem is that further in the text the author does not refer to results of those interviews, there are no quotes from those interviews and they is virtually no analysis of the interviews' results.	<p>Research Methodology</p> <p>1) In-depth interviews were conducted with selected and different informants, the results of our interviews are displayed in a table of themes/data findings that have been carried out interactively and triangulated (see tables 1 and 2);</p> <p>2) Characteristics of the target objects/targets a survey was conducted of 201 home-based self-employed workers. The results of our survey are</p>

		<p>presented in the “profile” of home-based workers</p> <p><u>Presentation of Results</u></p> <ul style="list-style-type: none"> ▪ The results of the survey of 201 home-based workers, strengthened by interviews are arranged in the sub: "Profile of Independent Home-based Workers" ▪ Interviews and observations focused on research, we present in the sub: "The Role of the Policy Environment (Social Capital) in Policy Implementation Changes", consisting of 2 parts, namely: <ol style="list-style-type: none"> 1. Building social capital through the home industry forum; 2. Innovation in legal village forum institutional decision making: the role of social capital in the quality governance framework
<p>Quality of literature review on the topic of the article, analysis of sources in accordance with the hypotheses of the article (excluding the abstract nature of the literature review, the presence of binding to the content of the author's hypotheses). Recommendations on the inclusion of additional sources,</p>	<p>The quality of literature review is rather good, however since I haven't found any clear research hypotheses there's little evidence of any binding</p>	<p>We conduct a review that introduces the concept of a public policy environment in the form of social capital in the study of policy implementation arrangements</p> <p>We use a literature review linking Policy Implementation, Policy Environment and Social Capital. We also provide an idea of the configuration of Future Policy Implementation Changes by</p>

<p>considering trends in the literature</p>		<p>analyzing the role of Social Capital in the Quality Governance Framework;</p> <p>In general, we put forward 2 ideas, namely the institutionalization of processes and mechanisms of social capital which are determined by 4 important factors, namely driver factors, trigger factors, mechanism factors, and impact factors.</p> <p>Next, he suggests the role of social capital in the quality of governance framework, one of which is through innovation in increasing decision-making capacity in inter-institutional relations and collaboration.</p>
<p>Clarity and style of the article, language of presentation in the main part of the article. Recommendations for improving the style of the article</p>	<p>The paper needs to be edited in terms of English grammar, syntax and word choice</p>	<p>the writing team has fixed it</p>
<p>Does the article contain a discussion about the results (what it gives for practice and theory, in which areas it is possible to continue research on this topic). Rate this section (its quality) and tell the author how to strengthen the section</p>	<p>The paper contains some discussion about the results, however this section also needs to be improved</p>	<p>The writing team has fixed it;</p> <p>We present 2 findings and analyze how the 2 findings can contribute to positioning social capital to improve policy implementation practices</p>

<p>How complete and representative the bibliography (list of references) is. Please, tell the author what sources else should be considered</p>		<p>We have a reference list of 59 sources;</p> <p>Scientific publications included in the Scopus database of more than 17 reference lists;</p> <p>The literature list contains 30 articles from scientific journals published in 2019-2022</p>

Mail



Re: submit article



Вопросы государственного и муниципального управления <vgmu@hse.ru>
11/8/2022 4:30 PM

To: NOVITA TRESIANA

Thank you,
Received.

Sincerely,

Editorial staff
<https://vgmu.hse.ru/en/>

От: NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>

Отправлено: 7 ноября 2022 г. 17:17:20

Кому: Вопросы государственного и муниципального управления

Тема: Re: submit article

Dear
Irina Zvereva, Ph.D.,
Deputy Editor-in-Chief of the Journal
"Public Administration Issues".

We have included in the review table the answers to the reviewer's comments (what to do; if not, why not);

I have also highlighted the places of changes we have made in the text of the article (see notes/comments).

We hope the next process goes smoothly.

Mail



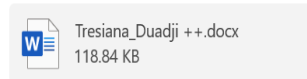
your article with editing and proofreading



Вопросы государственного и муниципального управления <vgmu@hse.ru>
3/3/2023 4:23 PM



To: novita.tresiana@fisip.unila.ac.id



Dear Authors,

I am sending your article with editing and proofreading. Please check everything, and if the editor has questions, pay attention to them, answer them, or make your corrections. Please also pay attention to the places highlighted in color. There is not enough information (other than DOI), I ask you to insert it. I ask you to carefully check the correctness of the spelling of your names in the title and in the "For citation".

I'm waiting for your article back soon.

Sincerely,

Irina Zvereva, Ph.D.,
Vice Editor-in-Chief of the Journal
"Public Administration Issues".

Re: your article with editing and proofreading

NT NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>
11:56 AM

To: Вопросы государственного и муниципального управления

[Save all attachments](#)



Dear Irina Zvereva, Ph.D.,
Deputy Chief Editor of the Journal
"Public Administration Issues".

I sent back the edited and proofreading articles. I've checked everything, and have answered any questions, noticed, answered, or corrected.

To make it easier to find, I made a record in a special table. I have noticed and checked carefully the spelling correctness of your name in the title and in "For citations".

I am very happy with the editing and proofreading notes from the editor. Really this has perfected the article times. I'm very grateful for that.

Associate Prof. Dr. Novita Tresiana

Hasil Perbaikan/Editing dan Proofread

Editing and Proofreading of the article submitted to the journal
"PUBLIC ADMINISTRATION ISSUES "
National Research University Higher School of Economics (HSE)
*According to the standards of journal ethics, articles and results are provided
anonymally*

The Article: Can the Policy Environment Improve Policy Implementation Practice?

Table Answers to questions and corrections

REQUIREMENTS	COMMENTS AND RECOMMENDATIONS	WORK PERFORMED BY THE AUTHOR <i>On the recommendations</i>
Abstract	This piece is too complicated. It should be split up in shorter	Straightforward explanation:

	sections. The results should be described in a straightforward and clear way.	<p><i>The findings show that social capital can improve policy implementation through 2 things: Strengthening social capital through affirmative policy support and programs for special groups or forums. Development of a variety of decision-making development innovations including women's network leadership meetings, village discussions, women's schools and an important role in village-level formal planning.</i></p> <p><i>Both are correlated to the institutionalization of a new value system, relations between institutions, and the formation of new, more genuine public values, strengthening the various values of previous implementations by placing social capital as the most elemental part of the successful implementation of public policies initiated by the state..</i></p> <p>The impact obtained is the ability to implement it in reducing the socio-economic costs of development that functions and synergizes the achievement of decent work and self-reliance for groups of women homeworkers.</p>
JEL Classification	JEL Classification	I 38, J 78, O 210
Introduction	Paragraf 9	<p>has been revised and improved:</p> <p><i>In this context, the successful implementation of the policy to make work feasible for groups of women homeworkers is related to the environmental factors of the policy</i></p>
Introduction	Paragraf 11	<p>has been revised and improved:</p> <p>Thus, this study wants to answer two questions. First, how is the</p>

	<p>It is not clear what kind of improvements are expected to achieve.</p> <p>What is the role of social capital in the implementation of <i>policy changes</i>.....?</p>	<p>institutionalization of processes and mechanisms for the development of social capital in women's home industry forums? Second, what is the organizational and managerial role of government to link the social capital of this group in order to improve the implementation of village-level women's home industry policies. Changes in policy implementation are in a new ecology that is full of values and requires social concerts, both resorsis and networking. Formal values that were previously produced hierarchically and rationally by the government need to be strengthened with spontaneous and rational values as social capital whose domain is in public entities with various variants, including groups of smaller social systems. These variants of social capital are value-building elements from entity segregations created by society that contribute to reducing the socio-economic costs of development, developing public initiatives, strong public spirit and being able to respond positively to public policies.</p> <p>Therefore the aim of research in the context of implementation changes is to place the social capital of specific community groups, which is the most elementary part of the successful implementation of public policies initiated by the state.</p>
Literature Review	<p>Paragraf 2 It is not clear where the social capital is implemented</p>	<p>has been revised and improved:</p> <p>The social capital is implemented in groups of smaller and specific social systems, such as specific community groups and community forums</p>
	<p>Paragraf 5 In-text citation does not correspond to the APA format</p>	<p>Fixed:</p> <p>Fixed according to APA Format</p>

Research methodology	Paragraf 2 <i>It has already been mentioned above.</i>	Fixed: Deleted
Results and discussions	Paragraf 2 Do you mean lawbreaker? someone who has committed a crime or a violent or harmful act (oxford dictionary)	has been revised and improved: The perpetrator Has been replaced The actors of independent home-based workers.
	Paragraf 10 It is not clear what is meant. Could you paraphrase this piece?	has been revised and improved: We see that the government has the ability to accelerate the interests of this group in a network between institutions. Joint decision-making can be done with the government or networking groups. Based on this, it will be described how the government develops decision-making innovations that can strengthen relations with new public values as social capital. This has an impact on increasing trust, control and the large role of this group in the successful implementation of specific policies and programs.
Discussions	Paragraf 1 It is not clear what is meant. Could you paraphrase this piece?	has been revised and improved: The increasing interest of policy makers on the importance of social capital to improve policy implementation practices has stimulated various concerns, research and analysis related to how to develop the implementation of independent home-based workers. Various government strategies in South Lampung Regency have been launched to support this, one of which is through the development of village-based women's home industries
	Paragraf 3 This verb cannot be used in this context There is no predicate in this sentence, it is grammatically incorrect. Could you add the verb?	Fixed: This verb overcome is replaced with resolved

Formatted: Font: Not Bold

Commented [nt1]: It is not clear what is meant. Could you paraphrase this piece?
Notes has been revised/pharaaprased

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		The grammar has been improved
	<p>Paragraf 7 What is a significant topic that is explored ?</p> <p>Could you change the sentence structure not to repeat "through...." several times</p>	<p>has been revised and improved:</p> <p>An important issue to analyze is how social capital can work to improve policy implementation</p> <p><i>And: Could you change the sentence structure not to repeat "through...." several times</i></p> <p>Revised:). Some forms of innovation carried out by the government to develop decision-making capacity include: 1) developing networks through meetings of women leaders across villages; 2) improving the quality of dialogue; 3) education and capacity building in the form of girls' schools; 4) become an important part of the village legal planning forum; 5) affirmation and integration of specific policies and programs for the development of integrated local areas (such as child- and women-friendly villages; superior villages; disaster-responsive villages, etc)</p>
Conclusions	<p>Number 5. This piece is too complicated. It should be split up in shorter sections and paraphrased</p>	<p>has been revised :</p> <p>Pharaphrase has been done</p>

Commented [nt2]: Could you change the sentence structure not to repeat "through...." several times

Notes has been revised

Re: your article with editing and proofreading

NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>
3/7/2023 5:01 PM

To: Вопросы государственного и муниципального управления

[Save all attachments](#)



Table editing&Proofread.docx
31.28 KB



Tresiana_Duadji ++ (3).docx
118.08 KB

Dear Irina Zvereva, Ph.D.,
Deputy Chief Editor of the Journal
"Public Administration Issues".

I sent back the edited and proofreading articles. I've checked everything, and have answered any questions, noticed, answered, or corrected.

To make it easier to find, I made a record in a special table. I have noticed and checked carefully the spelling correctness of your name in the title and in "For citations".

I am very happy with the editing and proofreading notes from the editor. Really this has perfected the article times. I'm very grateful for that.

Associate Prof. Dr. Novita Tresiana

THE PUBLISHING AGREEMENT FOR SIGNING.



Вопросы государственного и муниципального управления <vgmu@hse.ru>
3/30/2023 5:05 PM

To: novita.tresiana@fisip.unila.ac.id



Novita Tresiana, Noverman...
49.82 KB

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We send you the Publishing Agreement for signing.

Please, fill the document, sign it, and then scan and send it back to us.

Sincerely,

Editorial staff

<https://vgmu.hse.ru/en/>

Mail

Re: THE PUBLISHING AGREEMENT FOR SIGNING.



NOVITA TRESIANA <novita.tresiana@fisip.unila.ac.id>
8:56 PM

To: Вопросы государственного и муниципального управления



Novita Tresiana, Noverman...
63.99 KB

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Regards

Assoc. Prof. Dr. Novita Tresiana

On Thu, Mar 30, 2023 at 5:05 PM Вопросы государственного и муниципального управления <vgmu@hse.ru> wrote:

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Re: THE PUBLISHING AGREEMENT FOR SIGNING.



Вопросы государственного и муниципального управления <vgmu@hse.ru>

4/1/2023 3:15 PM

To: NOVITA TRESIANA

Thank you, we got it! The issue will be published soon.

Sincerely,

Editorial staff

<https://vgmu.hse.ru/en/>

От: NOVITA TRESIANA <novita.tresiana@fisp.unila.ac.id>

Отправлено: 31 марта 2023 г. 16:56:55

Кому: Вопросы государственного и муниципального управления

Тема: Re: THE PUBLISHING AGREEMENT FOR SIGNING.

Dear,

We sent back the signed Publishing Agreement.

Regards

Assoc. Prof. Dr. Novita Tresiana

ПРЕДЛОЖЕНИЕ (оферта)
заключить издательский лицензионный договор
№ 8/17M/18-23

OFFER
to Conclude a Publishing Agreement

We / Мы, Novita Trezina, Novotaina Dsadyi / Новита Трезина, Новотайна Дсаджи, hereby offer the Federal State Autonomous Educational Institution for Higher Education National Research University Higher School of Economics (hereinafter the "Licensor") to conclude a publishing agreement on the following terms:

1. The Licensor grants to the Publisher a simple (non-exclusive) license to use the following work(s):

No	Title of the work / Наименование произведения	Brief description of the work and character count (without spaces) / Краткое описание произведения, количество печатных знаков (без учета пробелов)
1.	CAN THE POLICY ENVIRONMENT IMPROVE THE POLICY IMPLEMENTATION EFFECTS?	Научная статья / Research Article, 60119 печатных знаков

(hereinafter the "Work") in the following way:

- 1.1. воспроизведение Произведения на бумажных, электронных и иных носителях, включая воспроизведение в памяти ЭОМ, в любой форме, без ограничения количества экземпляров;
- 1.2. распространение Произведения путем продажи или иного отчуждения его оригинала или экземпляров;
- 1.3. обеспечение Произведения до полного сведения любым образом, чтобы любое лицо могло получить доступ к Произведению из любого места и в любое время по собственному выбору; путем размещения Произведения в сети Интернет;
- 1.4. включение Произведения в составные и иные произведения, в том числе электронные базы данных;
- 1.5. перевод или другая переработка Произведения с возможностью последующего использования любым способом такого перевода или иной переработки Произведения (сравнительного Произведения) и распространение исключительным правом на произведение Произведения;
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3. Издатель обязуется в течение одного года с момента получения им экземпляра Произведения издать Произведение на свой собственный счет в журнале: **Российский сборник массовой информации – журнал «Вопросы государственного управления и муниципальной администрации» (Российский сборник)**
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5. Право использования Произведения предоставляется

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8. Лицензиору разрешено Издателю использовать Произведение под следующими именами: Novita Trezina, Novotaina Dsadyi.

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13. В случае если Произведение до момента заключения на основании настоящего предложения издательского лицензионного договора не издано, Лицензиору обязуется обеспечить его последующее издание в том же или ином виде, чтобы в последний сохранился информация о том, что лицензия Произведения была издана в журнале, указанном в пункте 3 настоящего предложения.

14. Право использования Издатель считается предоставленным Издателем с момента первого использования на Произведения любым из указанных в пункте 1 настоящего предложения способом.

15. Для целей соблюдения Издателем российской законодательства и поручения Лицензиора, а также в целях обеспечения эффективного использования Издателем Произведения Лицензиору после года издания на обан

Licensors of any such additions by any means, including by email. The Publisher can delete or supplement the Work upon the Licensor's permission which can be expressed by any means, including by email.

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10. The Licensor shall provide the Publisher with an electronic copy of the Work as a file that can be accessed and edited in Microsoft Word 2013 together with the present Offer. The Publisher can change the format of the file containing the Work, including converting it to a format that is convenient or necessary for using the Work in ways stipulated by the present Offer.

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16. Лицензиору гарантирует, что любые документы, уведомления, запросы, претензии и иные сообщения, которые будут получены Издателем с адрес(-ов) электронной почты Лицензиора: novita.trezina@phar.mia.sci.ru, novotaina.dsadyi@phar.mia.sci.ru, будут направляться исключительно лично или по их желанию. Издатель будет оповещен и ознакомлен с документами и сообщениями как в документах и сообщениях, исходящих от Лицензиора и по их воле. Указанная в настоящем пункте гарантия Лицензиора не действует в случае использования любого из адреса(-ов) электронной почты третьими лицами. В случае совершения такого вклада Лицензиору обязуется уведомить об этом Издателя незамедлительно, а момент получения информации о входе письма электронной почты. В противном случае направление с адрес(-ов) электронной почты Лицензиора документы и сообщения будут считаться направленными выданными образом самим Лицензиором.


Настоящее предложение является офертой в соответствии со статьей 433 Гражданского кодекса Российской Федерации. Мы понимаем, что если Издатель в течение 1 (одного) года с момента получения от любого из нас настоящего предложения не уведомит нас о своем намерении использовать Произведение способом, указанным в пункте 1 настоящего предложения (то есть примет настоящее предложение), оно считается заключенным между нами и Издателем издательского лицензионного договора на условиях, указанных в настоящем предложении. Такой договор действует до полного исполнения нами и Издателем своих обязательств.

В случае принятия Издателем настоящего предложения его условия применяются в отношении, возникших между нами, как соавторами Произведения, и Издателем с 31.03.2023.

В случае наличия расхождений и противоречий между текстом настоящего предложения на английском и русском языках приоритет отдается за вариантом предложения на русском языке.

Our personal information / Наши персональные данные:

Novita Trezina / Новита Трезина
Address: Bahagia Street L.6 Indah Segitiga Bender Lampung, Lampung Province
Passport: O1062589
Telephone: 081179092539
Signature: 

Novotaina Dsadyi / Новотайна Дсаджи
Address: Paha Sebei Street M.4 Sukarame, Bandar Lampung, Lampung Province
Passport: O1062592
Telephone: 081179646665
Signature: 

Effective date of this Offer /
Дата вступления настоящего предложения в силу:
4/19 March 2023 г.

