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### The effect of internal auditor competence and objectivity, and management support on effectiveness of internal audit function and financial reporting quality implications at local government

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Abstract: Governmental internal auditors have an important function at the central and local government, but the internal audit function 6 still not effective, and needs to be improved. Therefore, this research aims to examine the effect of the internal auditor competence and objectivity, and management support on the effectiveness of the internal 1 dit function, and its implication on the quality of financial reporting. This research uses survey method with description verification approach, and it is conducted on local government at Java Island, Indonesia. Primary data was statistically tested by using SEM partial least square (PLS). This research has shown that the internal auditor competence and objectivity, and management support have significant influence to the effectiveness of the internal audit function. Moreover, the internal auditor competence and objectivity and the effectiveness of the internal audit function have significant influence to the financial reporting quality.

Keywords: internal auditor competence; objectivity; management support; effectiveness of internal audit function; financial reporting quality.

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### 1 Introduction

In order to achieve transparent and accountable corporate governance, governmen 2 nust have qualified financial reporting. Financial reporting quality will yield useful information for the users, which is information that meets the qualitative characteristics of information (Belkaoui, 2004; Jonas and Blanchet, 2000; McDaniel et al., 2002; SFAC No. 8, 2010). Based on the data of Local Government Financial Statements Opinion Year 2008-2010 at Indonesia, there were only small parts of the department and non-department government organisation, and local governments succeeded in preparing their financial statements and getting an unqualified opinion (9%). Most of them still have qualified opinion (76%), adverse opinion (12%), and disclaimer opinion (12%). Based on data from The Indonesian Supreme Audit Agency on Internal Control System weaknesses and adherence to the regulations in auditing of the Local Government Financial Statements year 2008-2010, there is an increase in the number and value of cases of internal control system weakness and non-compliance with laws and regulations of the year 2008 until the year 2010, which indicated of the low quality of financial reporting in Indonesia (Purnomo, 2011). Based on the Transparency International Indonesia (2015), corpution in Indonesia happened mostly in the cities of Java Island. Therefore, we need an effective internal audit function in order to create quality financial reporting, transparent and accountable. This is consistent with previous studies results, that the internal audit function may improve the quality of financial reporting (Schneider and Wilner, 1990; Goodwin and Seow, 2002; Prawitt et al., 2008; Gramling et al., 2011).

Doyle et al. (2007) stated that the internal control system conceptually is the foundation for the creation of qualified financial reporting. The purpose of this internal control system that can be achieved, among others, is the existence of the internal audit function, as guarantor of the achievement of the internal control (Sawyer et al., 2009; Mihret and Yismaw, 2007). The function of effective internal audit is to achieve the objectives of the internal audit, which is to increase the efficiency and effectiveness of internal controls which and Moriah, 1996).

Management commitment to implement the audit recommendations and management support to strengthen the internal audit function is very important for the effectiveness of the internal audit (Sawyer, 1995). Previous research has stated that management support affects the effectiveness of internal audit function (D'Aquila, 1998; Hung and Han, 1995; Albrecht, 1988; Cohen and Sayag, 2010). Based on the data of The Indonesian Supreme Audit Agency (Badan Pemeriksa Keuangan Republik Indonesia/BPK RI) (2012), in the year 2005–2011, most of the cases did not fit the recommendations and had not been followed up in the central and local government. It shows that support and commitment have not been fully implemented by the local government to resolve the recommendations in order to improve the quality of financial reporting.

Previous studies have also shown that the competence and objectivity of the internal auditors affect the effectiveness of the internal audit function (Schneider and Wilner, 1990); Goodwin and Seow, 2002; Abdel-Khalik et al., 1983; Brown, 1983; Messier and Schneider, 1988; Maletta, 1993; Krishnamoorthy, 2002; Desai et al., 2006; Soh and Bennie, 2010). Institute of Internal Auditors (IIA) (2012) states that the high quality of the internal audit function will improve the quality of financial reporting and it can detect aberrant decision.

Based on the research background, the problems that can be identified in this study are:

- 1 how much the influence of the internal auditors competence and objectivity, and management support to the effectiveness of the internal audit function
- 2 how much the influence of the internal auditors competence and objectivity, and the effectiveness of the internal audit function to the financial reporting quality.

This study intends to obtain empirical evidence about the influence of the internal auditor competence and objectivity, and management support for the effectiveness of the internal audit function and its implications for the quality of financial reporting.

### 2 Literature review and hypothesis

### 2.1 Internal auditor competence

Competence is the characteristics of the employees who contribute a successful job performance and achievement of organisational outcomes, including knowledge, skills and abilities in addition to other characteristics such as values, motivation, initiative and self-control, quality, experience, capacity cognitive, emotional resources, and others (Sinnott et al., 2002). Pickett (2010, p.387) and McIntosh (1999) stated that internal auditors must have the professional competence to carry out their duties and responsibilities. Furthermore, the Common Body of Knowledge (CBOK) by the IIA Research Foundation (2010), providing three dimensions for auditor competence: the knowledge, behaviour and technical skills, abilities.

2.2 Internal auditor objectivity

Arens and Loebbecke (1997, p.796) and the Institute of Internal Auditors Research Foundation (IIA, 2012) stated that the internal audit activity must be independent and objective in carrying out their work. Objectivity is an unbiased mental attitude that allows internal auditors to carry out the assignment in a way that they believe the results of their works and believe there is no compromise [Pickett, (2010), p.340; IIA, 2012]. Objective attitude will enable the internal auditors to conduct the examination in the right way, seriously and to ensure for their work [Brandon, 2010; Prawitt et al., (2008), p.654; Colbert, 1993]. Objectivity has three dimensions as follows:

- 1 impartial attitude
- 2 unbiassed attitude
- 3 avoid any conflict of interest [Pickett, (2010), p.387; IIA, 2012; Brandon, 2010].

### 2.3 Management support

According to Mathis and Jackson (2003), management support is what is given and determined by the company to support the work processes, such as training and development, performance standards, equipment and technology. According to Cohen and Sayag (2010), top management support includes the provision of support required by



the internal audit, the good ratio between the number of internal auditors with audit work that has been planned and should be completed, the budget given to the internal audit department, which is sufficient to support the training and developmen for internal audit staff. Management support for the internal audit includes: responses to audit findings, the commitment to strengthen the internal audit, and resources for the internal audit department (Alzeban and Gwilliam, 2012; Mihret and Yismau, 2007).

### 2.4 Effectiveness of internal audit function

Cohen and Sayag (2010) state that the internal audit functions will be effective if it can achieve the desired objectives. The objective of internal audit is to improve the efficiency and organisational effectiveness (Eden and Moriah, 1996). Effective internal audit function according to Moeller (2005, p.269) and the IIA (2012) have five dimensions as follows:

- 1 planning
- 2 communication and approval
- 3 resource management
- 4 policies and procedures
- 4 coordination
- 5 reporting to the board and senior management.

Furthermore, The Indonesian Governmental Internal Controlling Apparatus Code of Ethics (2008) adds two dimensions for an effective internal audit function, namely:

- 1 quality control and development program
- 2 following up the complaints from the public.

The effective internal audit function is the internal audit which can achieve its goal in **B** proving the efficiency and effectiveness of the organisation, through the process of planning, communication and approval, resource management, policies and procedures, coordination, reporting to the board and senior management, program development and quality control, and follow up on public complaints (Gamayuni, 2015).

### 2.5 Financial reporting quality

Qualified financial reporting is a financial reporting that produces useful information for its users, the information that meets the qualitative characteristic 2 of information (Belkaoui, 2004; Jonas and Blanchet, 2000; McDaniel et al., 2002). Trueblood Rep 2 sets seven qualitative characteristics of financial reporting [Belkaoui, (2004), p.125], as follows:

- 1 relevance and materiality
- 2 form and substance
- 3 reliability

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- 5 comparability
- 6 consistency
- 7 understandability.

Dimensions of qualified financial reporting by The Indonesian Government Accounting Standards (2010) are:

- 1 relevant
- 2 reliable
- 3 comparability
- 4 understandability.

Qualified financial reporting is financial reporting that generates useful information for its users, which is information that meets the characteristics qualitative of information that is relevant, reliable, comparability, understandability (Gamayuni, 2014).

### 2.6 Hypothesis development

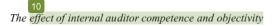
Moeller (2009, p.294) etes that the internal auditor should have the competence to perform their job duties that can be an effective internal audit function. Internal auditors will be effective if they are competent and well trained [Arens and Loebbecke, (1997), p.788]. This is supported by Messier and Schneider (1988) result study explaining that the internal auditor competence is the most important factor. Maletta (1993) found that there is a relationship between the three factors (competencies, job performance, and objectivity) that affect the strength of the internal audit function. Krishnamoorthy (2002) concluded that these three factors (objectivity, performance and competence of the internal auditors) as important variables in determining the strength of the internal audit function. In this case, the skill is one indicator of competence. Given this evidence, we hypothesise

H1 Internal auditor competence affects the effectiveness of the internal audit function.

The ability of internal auditors in planning, carrying out the audit effectively, and communicing the useful findings objectively, will produce an effective internal audit function (Spraakman, 1997; Dittenhofer, 2001; Mihret and Yismaw, 2007). Internal auditors are effective if they are independent (objective) in the operating unit being evaluated [Arens and Loebbecke, (1997), p.788]. Objectively and timely present findings by the internal auditor will achieve an effective internal audit function (Ttenhofer, 2001). This is consistent with Desai et al. (2006) and Maletta (1993) that the internal auditor objectivity affects the internal audit function. Therefore, we hypothesise,

H2 Internal auditor objectivity affects the effectiveness of the internal audit function.

Sawyer (2003) states that management support for the internal audit function has been seen as critical to the success of that function. Audit findings and recommendations will not work much without the support and commitment from management to implement them (Cohen and Sayag, 2010). Research results by Hung and Han (1995), Albrecht



(1988) stated that management support affects the effectiveness of internal audit function. Given this evidence, we hypothesise,

H3 Management support affects the effectiveness of the internal audit function.

The effect of internal auditor competence on the financial reporting quality is in accordance with the theory stated by Arens and Loebbecke (1997, p.787), that the internal auditor must have competence in the form of knowledge, skills, and education in order to carry out its responsibilities related to the reliability and integrity of financial information to achieve the qualified financial reporting. Prawitt et al. (2009) and Gramling et al. (2011) proved that the internal auditor competence is significantly related to the quality of financial reporting. Therefore, we hypothesise,

H4 Internal auditor competence affects the quality of financial reporting.

Sawyer (2003) explains that the internal audit is a systematic and objective assessment of the internal auditors in the operation and control within the organisation, to detegine whether the financial and operating information is accurate and reliable. Asare et al. (2003) and Prawitt et al. (2009) found that internal auditor objectivity affects the quality of financial reporting. Given this evidence, we hypothesise,

H5 Internal auditor objectivity affects the financial reporting quality.

Internal audit will be effective if it can achieve the reliability of financial reporting and provide quality assurance and integrity of financial reporting 4 rens and Loebbecke, (1997), p.788; Hermanson et al., 2008]. Sawyer (2003) explains that the internal audit is an assessment of operation and control within the organisation, to achieve accurate and reliable financial and operating information, to identify and minimise the company risks. Goodwin and Seow (2002), and Schneider and Wilner (1990) found that the existence of an internal audit function affects the financial reporting quality.

H6 The effectiveness of the internal audit function affects the financial reporting quality.

## 3 Research method

### 3.1 Research design

The method used in this research is survey research methods, with partial least square (PLS) as analysis method. The unit of analysis of this study is the local government inspector working unit of the province/city/regency in the Java Island, Republik Indonesia. The data was collected in year 2013 with cross sectional study.

3.2 Variable operation

In this study, the exogenous variables and the endogenous variable are:

- Exogenous variables consist of internal auditor competence (KAI), internal auditor objective (OAI), and management support (DM).
- 2 Endogenous variable comprises of the effectiveness of the internal audit function (EFAI) and financial reporting quality (KPK).

		CITED DURING CONTRACTOR	
Internal auditor competence (KAI)	-	Knowledge	<ol> <li>Knowledge about internal audit, internal control of government, local financial information systems, government accounting system.</li> </ol>
Pickett (2010). The IIA Research			
Foundation's Common Body of			<ol> <li>Knowledge about internal audit ethics standards</li> </ol>
Knowledge (CBOK) Study	5	Skills	2.1 Skills to keep a secret
(2010), Cheng et al. (2002)			2.2 Skills to communicate orally and in writing
	ŝ	Expertise	3.1 Expertise in auditing standards and auditing practices
			3.2 Expertise in the area of financial policies and procedures
			3.3 Expertise in environmental governance unit audited
			3.4 Expertise in the auditing of information technology of financial local government
			3.5 Expertise in statistics and sampling techniques
			3.6 Expertise in detecting fraud
			3.7 Expertise in risk analysis and control assessment techniques
	4	Behaviour	4.1 Uphold professional responsibility as an examiner
			4.2 Communication, discussion, and good cooperation with fellow examiner
			4.3 Be careful, thorough, and careful in carrying out its duties and powers.
Objectivity of the internal	-	Unbiased attitude	1.1 Honest
auditors (OAI)			1.2 Disclose all material facts
Pickett (2010). Brandon (2010)			1.3 Be careful in using and maintaining all information obtained in the audit
			1.4 Do not accept a bribe
	0	Impartial attitude	2.1 Do not use the information for personal gain
	ŝ	Avoid conflict of interest	3.1 Do not have a social relationship/kinship with the auditee
			3.2 The auditor who ever worked in the auditee office should not be involved in the
			examination
			3.3 Do not participate in activities that may lead to conflicts of interest
Management support (DM)	-	Resources provided by management	1.1 Equipment and technology
Mathis and Jackson (2003),			1.2 Comparison between the number of internal auditors with the audit work that has been planned and should be completed.
conen and Sayag (2010), Munet and Yismaw (2007)			1.3 The budget given to the internal audit department
	7	Management's commitment to use the	2.1 Follow-up on audit findings and recommendations
		audit recommendations and strengthen the internal audit	2.2 Commitment to strengthen the internal audit

Table 1 Operationalisation variable (continued) 7.1 Developing programs and controlling audit quality covering all aspects of audit activities in the Internal Supervisory Government Apparatus (APIP). 1.3 Identify, analyse, evaluate and document sufficient information to achieve the objectives 1.4 Plan audit activities, resources required, vision, mission, goals, strategies, programs and 1.5 Arrange the plan based on the principles of harmony, alignment, avoiding overlapping and repetitive examination and considering the efficiency and effectiveness of resource 5.1 Coordination of monitoring plans and monitoring results, both with other internal auditors and external auditors. 8.1 Handling complaints with clearly mechanisms and procedures, transparent and accountable based on the rule 6.1 The contents of the report: the realisation of the activities, problems, obstacles. 3.1 Manage and utilise its resources economically, efficiently and effectively 4.2 Review of policies and procedures continuously to be effective. 4.1 The contents of the policy and procedures of internal audit 6.2 The report submitted periodically to the leadership. Having feedback
 Having predicted value
 On time
 A Detailed information
 Hornest presentation
 Hornation is neutral
 Consistence in accounting policies application Indicators 1.1 Consider activities that have the greatest risk activities of auditors every five years. 3.2 Comparability between time to time 2.1 Communication about audit plan2.2 Communication about resources 3.3 Comparability between entities 1.2 Consideration from the leader of the assignment. 4.1 Utilisation use. Policies and procedures of internal audit The internal audit reports to the CEO Planning internal audit assignments Development program and quality Following the public complaints Communication and approval Management of resources Dimensions Understandability Comparability Coordination Relevant Reliable control 5 e 0 ŝ e 4 9 5 œ -4 The effectiveness of the internal audit function (EFAI)

Moeller (2005)

Variable

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4.2 The form and terms can be understood

Belkaoui (2004), Beest et al. (2009) and The Indonesian Government Accounting Standards (2010)

Financial Reporting Quality (KPK)

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3
3.3 Population and sample

The target population in this study was all of local government inspectorate agencies of the province/city/regency in Java Island, Indonesia. Java Island consists of six provinces and 118 cities/regency. There were 42 inspectorate samples selected using a single stage cluster sampling area. The respondents were team leaders, team members, technical controllers, inspectors, and quality control at each inspectorate in province/city/regency in Java Island.

### 4 Findings and discussion

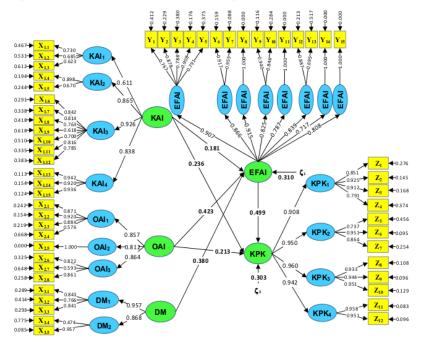
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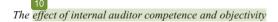
4.1 Model measurements (validity test)

Based on the result of validity test, all or the variables have been valid, proven by the AVE scores higher than 0.5. It means that the information contained in all of the dimensions and indicators was represented in the latent variables. The composite reliability of the latent variable was higher than the recommended score as much as 0.7 which means that all dimensions and indicators had high consistency.

By using PLS analysis method, it was acquired a full model path diagram in Figure 1.

Figure 1 Coefficient standards of structural modelling (see online version for colours)





### 4.2 Structural model (hypothesis testing)

# 4.2.1 Effect of internal auditor competence and objectivity, and management support on the effectiveness of internal audit function

The first hypothesis testing result shows that there is significant influence of the internal auditor competence to the effectiveness of the internal audit function as much as 11.10%. Simultaneously, the three variables, namely the competence of internal auditors, the objectivity of the internal auditors, and management support, significantly influenced the effectiveness of the internal audit function by 69%. The remaining 31% was influenced by other variables which were not examined in this study because were not associated with the phenomenon. The results are consistent with research conducted by Messier and Schneider (1988), Maletta (103), Krishnamoorthy (2002), Desai et al. (2006) and Soh and Bennie (2010), that the internal auditor competence affects the effectiveness of the internal audit function.

 Table 2
 Effect of internal auditor competence (KAI) and objectivity (OAI), and management support (DM) on the effectiveness of internal audit function (EFAI)

Influence	Path coefficient	Direct effect	Indirect effect	Total effect	t value	t critical	На
$\mathrm{KAI} \to \mathrm{EFAI}$	0.181	3.30%	7.80%	11.10%	2,547	1.96	Accepted
$\mathrm{OAI} \to \mathrm{EFAI}$	0.423	17.80%	12.70%	30.50%	6.828	1.96	Accepted
$\text{DM} \rightarrow \text{EFAI}$	0.380	14.40%	13%	27.40%	5.173	1.96	Accepted
Influence overa	մ1			69%			

Source: The data was reprocessed

The second hypothesis testing result shows that there is significant influence of internal auditor objectivity to the effectiveness of the internal audit function by 30.50%. This is consistent with the results of research conducted by Desai et al. (2006), Soh and Bennie (2010), Messier and Schneider (1988), Maletta (1993) and Krishnamoorthy (2002), that there is significant influence of internal auditor objectivity to the effectiveness of the internal audit function.

The third hypothesis testing result shows that there is significant influence of management support to the effectiveness of the internal aud signation at the inspectorate in each province/city/regency amounted to 27.40%. This is consistent with the results of research conducted by Cohen and Sayag (2010), D'Aquila (1998), Alzeban and Gwilliam (2012), and Mihret and Yismau (2007), stating that management support affects the effectiveness of the internal audit function.

# 4.2.2 Effect of internal auditor competence, internal auditor objectivity, and effectiveness of internal audit function on the financial reporting quality

The fourth hypothesis testing result shows that there is significant influence of the international reporting quality as much as 15.20%. The result is consistent with the result of research conducted by Prawitt et al. (2008), Gramling et al. (2011) and Asare et al. (2003), that the internal auditor competence affects the financial reporting quality.

The fifth hypothesis testing result shows that there is significant influence of the internal auditor objectivity to the financial reporting quality as much as 14.70%. This is consistent with the result of research conducted by Prawitt et al. (2008), Gramling et al. (2011) and Asare et al. (2003).

The sixth hypothesis testing result shows that there is significant influence of the effectiveness of 5 e internal audit function to the financial reporting quality as much as 24.90%. This is consistent with the result of research conducted by Schneider and Wilner (1990), Prawitt et al. (2008) and Gramling et al. (2011) proving that the effectiveness of the internal audit function affects the financial reporting quality.

 Table 3
 Effect of internal auditor competence (KAI), internal auditor objectivity (OAI), and effectiveness of internal audit function (EFAI) on the financial reporting quality (KPK)

Influence	Path coefficient	Direct effect	Indirect effect	Total effect	t value	t critical	На
$\mathrm{KAI} \to \mathrm{KPK}$	0.236	5.60%	9.60%	15.20%	2,223	1.96	Accepted
$\mathrm{OAI} \to \mathrm{KPK}$	0.213	4.50%	10.20%	14.70%	2.007	1.96	Accepted
$\mathrm{EFAI} \rightarrow \mathrm{KPK}$	0.499	24.90%	-	24.90%	4,442	1.96	accepted
Influence overal	11			54.80%			

Source: The data was reprocessed

### 5 Conclusions and suggestions

### 5.1 Conclusions

Based on the phenomenon, the hypothesis, and the results of the study, conclusions that can be drawn as the following:

- 1 Internal auditor competence and objectivity, and management support affect the effectiveness of the internal audit function.
- 2 Internal auditor competence and objectivity, and the effectiveness of the internal audit function affect the financial reporting quality.

### 5.2 Suggestions

- 1 To improve the competence of the internal auditor:
  - a more trainings, seminars, workshops, especially on: government accounting standards and the government internal control system, regional financial information system, fraud detection, risk analysis and control assessment techniques should be conducted
  - b internal auditors must be applied to the auditor competency standards.
  - c the Indonesian Supreme Audit Agency should continue to guide the Government Internal Supervisory Apparatus in relation to the government internal control system.

- 2 To enhance the management support:
  - a increase the number of functional auditor
  - b prepare adequate equipment and technology
  - c hold the coordination meeting regularly to discuss and to follow up the findings and recommendations of the audit
  - d provide a firmer sanctions for parties who are late or do not follow up the findings and recommendations.
- 3 There are needs to be a synergy among the internal auditor, auditee, and heads of province/city/region

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